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Analysis of 2024 deals

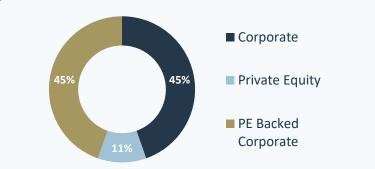
Deal Count

 M&A activity is up by 19% so far this year with 74 ITMS deals completed. This is an impressive return to levels last seen in 2022, despite interest rates being higher now



Buyer by Type

 Private equity and PE-backed corporate aggregators still account for over 50% of deals as the quest for consolidation continues in such a highly fragmented market



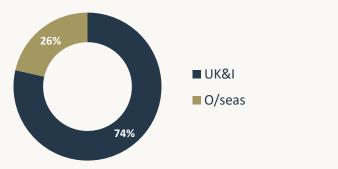
Buyer Industry

 Competitors rarely make the highest offer. So, it is no wonder that "strategic buyers" from adjacent markets such as Telecoms,
Consultants and Resellers continue to account for c.60% of buyers



Buyer Geography

 Overall, overseas buyers account for nearly 50% of all UK Technology deals. However, in the ITMS sector, deals are dominated by UK buyers, who account for nearly 75% of all buyers



Main ITMS buyers in 2024









UK ITMS 2024 Transactions (1/2)

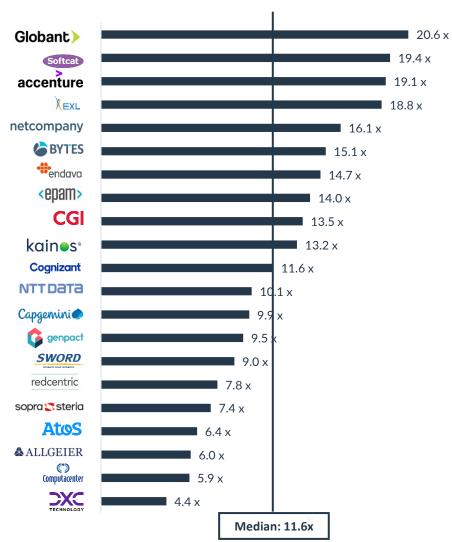


UK ITMS 2024 Transactions (2/2)



Healthy M&A multiples for ITMS

Current public FY 24E EV / EBITDA multiples



- Trailing EBITDA is c.11x for both, similar listed valuations and M&A transactions
- After a bidding war between BC Partners and Apax for Kin+Karta, BC Partners eventually won with a £239m cash offer (£33m more than what Apax offered) shows the power of competitive tension....!
- iomart acquired Atech for an impressive 17.3x EBITDA, but at 1.8x revenue, it does highlight that MSP deals tend to be in 1x-2x revenue range

Selected M&A multiples (TTM)

	Acquirer	Target	EV/ Revenue	EV/ EBITDA	
	o mart	Atech	1.8x	17.3x	
— 2024 -	BC PARTNERS Valtech *	KIN+CARTA	1.4x	9.4x	
	aspire	CLOUD COCO	1.3x	n.a	
	₩ Gamma	satisnet streamlning security management	1.7x	13.0x	
	sopra 🎖 steria	ORDINA	1.3x	11.5x	

Deal structures and valuations we see in the market

Deal Structures

Deal structures in IT Managed Services are still primarily in cash. There is, however, normally a retention mechanism (this can vary from earn out or equity rollover or just a deferred payment depending on the amount of competitive tension). We are typically seeing the following in the market:

- High response rate from buyers >50%
- Circa 80% of EV payable in cash
- Circa 20% payable deferred
- Competitive tension is shortening e/o periods and lowering any earn out targets
- Short handover period for exiting founders

Valuations

Over 90% of ITMS deals do not disclose financial details. However, we know valuations in the sector are a function of the following factors – one of the most critical is the percentage of recurring income. Factors are:

- 1 Scale
- Scalability processes
- **3** Revenue growth
- 4 % of recurring revenues
- 5 Intangibles (IP/tools)
- **6** Quality of clients

Valuations are ultimately a multiple of sustainable EBITDA

- ✓ Majority of acquirers offer 7-9 x CY EBITDA
- ✓ Strategic acquirers offer 10+ x CY EBITDA
- ✓ Most deals are 1.0-1.8x revenue

Microsoft cloud growth continuing to drive M&A activity

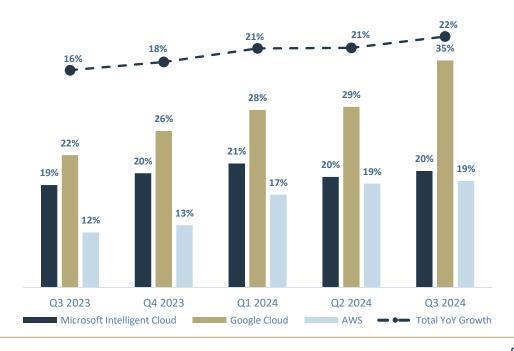
- Last month, Microsoft announced a 22% growth in Cloud revenue to nearly \$39bn, driven by 33% growth in Azure and other cloud services
- Latest results also highlight big investments in AI and the struggle to bring data centres online fast enough to keep up with the huge demand for its artificial intelligence division
- Given the scale of the business, the growth rate continues to be amazing and explains the ongoing wave of M&A buy-andbuild as buyers look to add capability in cloud services to participate in the growth

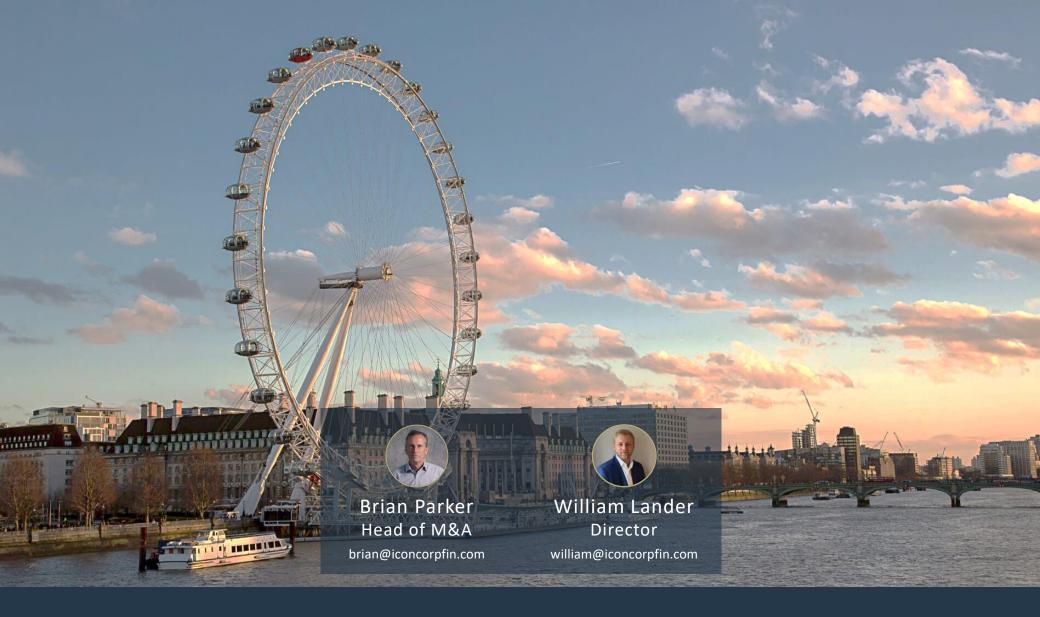


Microsoft's AI business is "on track to surpass an annual runrate of \$10bn next quarter, which will make it the fastest growing business in our history to reach this milestone"

Satya Nadella







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